



Programme / Project Scorecard

Prog / Proj	Status Update	Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall
Digital Infrastructure	The programme has been assessed as Amber / Green via a thorough external peer stage gate review.						
Pembroke Dock Marine	Overall status Red due to awaiting sign off of revised scope and funding agreements. These are impacting all other elements of the programme and the ability to secure and deploy resources to meeting the requirements of the programme						
Pentre Awel	<p>Delivery – Progression of procurement exercise following Business Case approval.</p> <p>MoUs signed with academic institutions HoT under development – aligned with business case outputs.</p> <p>Finance – Updated from Amber to Green as City Deal Business Case approved by UK and Welsh Governments.</p> <p>Funding Agreement drafted. Institutional investors and funding model to be finalised (n.b. institutional investment not required for Zone 1)</p>						
Yr Egin	Economic uncertainty and increasing Covid implications impacting on levels of demand and investment interest. Following Phase 1 Lessons Learned exercise, currently undertaking analysis of future scope and type of facilities required to maintain delivery of project outcomes in development of Phase 2 Strategic Outline Case. Creative Sector demand study commissioned January 2021 to be completed at the end of May 2021						
Life Science, Wellbeing & Sport Campuses	<p>Conflicting priorities continue, (i.e COVID) which may impact progress on delivery, although engagement from stakeholders continue via governance structures and individual meetings.</p> <p>Project resource is continuously under review, existing teams continue efforts to progress project.</p> <p>Outline Business Case has been shared with PoMO, ESB and Consultants, feedback following these engagements are being addressed in advance of formal submission in Q2.</p>						
Homes As Power Stations	<p>OBC submitted to UKG / WG January 2021</p> <p>UKG / WG meetings March 2021</p> <p>Progressing PAR review recommendations</p> <p>Monthly HAPS project board meetings</p> <p>Ongoing stakeholder mapping and engagement</p>						
Supporting Innovation & Low Carbon Growth	OBC in PBC submitted to PoMO February 2021. SILCG project team addressing PoMO feedback and reviewing Economic Case / BCR. SILCG Programme Board meets monthly. PAR June 2020 & CFR Oct 2020 – recommendations monitored by Programme Board. Two projects in delivery. Programme Manager to be appointed post approval						
Skills & Talent	<p>Delay in implementing the Skills and Talent programme could impact on the delivery of the skills required by the approved projects. This could lead to projects implementing their own skills plans, which could affect the Skills and Talent initiative, while creating duplication.</p> <p>The project will also not be fully staffed until it has been approved, which is currently a resource challenge</p>						
Swansea City & Waterfront Digital District	<p>Funding agreement discussions are on-going between Swansea Council & UWSTSD about the delivery of the box village element of the project.</p> <p>The impact of Covid-19 on delivery timeframes, construction costs and tenancy interest in 71/72 The Kingsway (Digital Village) construction contract has been submitted and is being analysed.</p> <p>UWSTSD have submitted a change request for their projects.</p> <p>All projects: Covid 19 could impact on outputs on the project which is being continually monitored.</p>						

Title	Portfolio Management Office (Communications & Marketing)	Reporting Period	April 2021
Officer	Greg Jones (SBCD Communications & Marketing Officer)		

Summary of last 3 months

- Continuation of City Deal communications and marketing via press releases, website content, social media content, and media/stakeholder liaison
- Update of bilingual SBCD website to ensure continued accuracy of portfolio, programmes and projects
- New video content/marketing assets for Pentre Awel, Low Carbon, Campuses and Digital projects
- Support with Annual Performance Report writing and preparations
- Establishment of communications and engagement schedule for 2021/2022

Key achievements

- 79 positive mentions in the local, regional, national and specialist media for the SBCD portfolio and its programmes/projects. This included coverage on Wales Online, the South Wales Evening Post, Wales Business Insider, Business News Wales, Wales 247, Inside Media, the Llanelli Star, the Carmarthen Journal, the Western Telegraph, and specialist publications. Topics covered included the UKG/WG approval of the Pentre Awel project; on-going recruitment/a tender call for Swansea Arena services; accelerated UKG funding for the City Deal portfolio; the release of a further £18 million to the City Deal portfolio; a case study praising Yr Egin/the strength of the creative sector in South West Wales; and a City Deal procurement event for businesses.
- From January 1 to March 31, an average of 2,311 impressions were achieved from the City Deal's Twitter account – that's the number of times a Tweet has been seen. Tweets in this period linking to the City Deal website, news stories, project pages and content from partners generated 231 likes, 134 retweets and 163 link clicks
- From January 1 to March 31, posts on the City Deal's Facebook page generated a reach of more than 46,900 – that's the number of Facebook users who saw these posts. These posts also generated 512 likes/shares, with posts generating 4,391 engagements.

Key Activities planned

- Recruitment of a new SBCD communications and marketing officer
- Interim arrangements until a new SBCD communications and marketing officer is in post
- Comms to support business case approvals and release of further portfolio funds
- Actioning the 2021/2022 communications and engagement schedule
- Continued SBCD virtual presence via website and social media content

Project Title	Digital Infrastructure Programme	Programme / Project Lead	Gareth Jones
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	Carmarthenshire County Council	Reporting Period	April 2021
SRO	Jason Jones		

Budget

Total Budget	£55m
City Deal	£25m

Public	£16.5m
Private	£13.5m

Description
<p>To significantly improve digital connectivity throughout the City Region for the benefit of businesses and residents, also helping to attract inward investment. The project is made of up of three themes:</p> <ul style="list-style-type: none"> • Connected Places • Rural connectivity • Next generation wireless (5G and IOT networks)

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						The project has been assessed as Amber / Green via thorough external peer stage gate review.

Key achievements
<ul style="list-style-type: none"> • Initial recruitment of central Programme team commenced. • Digital Programme Board expanded and re-established. • Programme risk and issues mitigation ongoing. • Supplier engagement ongoing. • Commercial options assessment commenced. • Funding bid to Welsh Governments Local Broadband Fund to supplement existing Programme budget.

Key Activities planned
<ul style="list-style-type: none"> • Ongoing recruitment and onboarding of Programme resources. • Recruitment of external expert consultants to advise individual Projects. • Preparation and plans for transitioning to delivery. • Support Local Authorities with ongoing Digital Infrastructure activity and investment. • Programme risk mitigation ongoing. • Supplier engagement ongoing.

Project Title	Pembroke Dock Marine	Programme / Project Lead	Tim James
Local Authority Lead	Pembrokeshire County Council		
Project Delivery Lead	Milford Haven Port Authority	Reporting Period	April 2021
SRO	Steven Jones		

Budget	
Total Budget	£60.47m

City Deal	£28m
Public	£16.35m
Private	£16.12m

Description
<p>This programme will place Pembrokeshire at the heart of UK and global zero carbon, marine and offshore energy innovation, building on the expertise of a marine energy cluster in Pembroke Dock. Facilities will be provided for marine energy innovators to build, test and commercialise their technologies. Project features include:</p> <ul style="list-style-type: none"> • Pembroke Dock Infrastructure (PDI) improvements • A Marine Energy Engineering Centre of Excellence (MEECE) • Marine Energy Test Area (META) developments • The Pembrokeshire Demonstration Zone (PDZ)

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						Overall status Red due to awaiting sign off of revised scope and funding agreements. These are impacting all other elements of the programme and the ability to secure and deploy resources to meeting the requirements of the program.

- PCF's [Marine Energy Wales conference](#) promoted PDM and the Partners who all presented to an international audience of over 300 delegates. MEECE also hosted a side event. (OP11/12/16).
- PCC paper to committee confirming evolution to PDZ and confirmation of funding agreements (IP4)
- Partners all submitted evidence to BEIS consultation for CFD amendments supporting FLOW and Marine Energy revenue support (OP15)
- Shell and Pembroke Dock Based Simply Blue Energy announce the Emerald Portfolio development more floating wind in the Celtic Sea (IP3, OP1, OP3, OP6,OP8).
- South Wales Industrial Cluster Roadmap and Deployment project have both been approved leveraging £2.3m & £37m respectively of added value work across South Wales (IP3/OP5/6/8)
- MHPA exchange contracts with High Speed Transfers Ltd for office and warehouse space in Pembroke Dock (OP1,OP2)
- Pembroke Dock based Mainstay Marine win 5th prototype build with QED Naval. PD based Williams Shipping launch new renewables section of their website. (OP11,OP13)
- ORE catapult supported PD based Ledwood Mechanical Engineering to secure £112k of funding to support the diversification of their business into offshore wind (IP2, OP3, IP3, OP11-14)
- META received planning approval for Warrior Way Tidal Test Site (IP5)
- First Minister virtually visited Bombora at beginning of March. MEW and MHPA all provided content for this. Bombora shared their plans for growth and export from their Pembroke Dock base.
- PR around High Speed Transfer's tenancy for office and Warehouse space went live 15.03.21
- DP Energy have taken up office space in MEW's MarineHub. QED Naval Limited have also take up space in Pembroke Dock.(OP1,OP2).
- ORE Catapult have fed back to Welsh Ports including Milford Haven, Port Talbot and Swansea on the potential role they could play for Floating Wind (OP11,OP13)
- Direct employment across four elements up to 15 FTE (IP6)
- SWIC's £37m deployment project was announced (MHPA are a partner in this project)

Key Activities planned

Key achievements (Overall Objective ID shown in brackets)

- MEW’s State of the Sector Update is going to be live April 21. (IP3,OP1, OP2, OP6)
- META discharging planning conditions and head lease with Crown Estate. (IP5)
- Recruitment and commencement of PDZ phase 1 post signature. (IP6d)
- MEECE’s collaboration agreement with Universities. (IP6b)
- Consent management PDI (IP1)
- META conducting tidal resource assessment (IP5)
- Partner collaboration agreement and formal governance post funding agreement execution

Project Title	Pentre Awel	Programme / Project Lead	Sharon Burford
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	Carmarthenshire County Council	Reporting Period	April 2021
SRO	Chris Moore		

Budget	
Total Budget	£199.19m
City Deal	£40m
Public	£51
Private	£108.19

Description

Proposed for an 83-acre site at Delta Lakes in Llanelli, Pentre Awel will be the first development of its kind in Wales. The project will include the co-location of academic, public, business and health facilities to boost employment, education, leisure provision, health research and delivery, and skills and training.

City Deal will provide the requisite investment for business incubation and acceleration facilities, laboratory space, testbed capabilities, a well-being skills centre, clinical research centre and a clinical delivery centre to deliver multi-disciplinary care closer to home. The design for Zone 1 will create an ‘ecosystem’ by facilitating joint working across traditional boundaries, integrating education and training programmes within a clinical setting and fostering interface between health and leisure for the benefit of population health.

Pentre Awel will include state-of-the-art leisure centre funded by Carmarthenshire County Council.

A network of integrated care and rehabilitation facilities will also be provided on site to enable the testing and piloting of life science technologies aimed at enhancing independent and assisted living.

Assisted living accommodation will also feature, along with a nursing home, a hotel, expansion space for businesses, and elements of both open market and social and affordable housing.

Scorecard

Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						<p><u>Delivery</u> – Progression of procurement exercise following Business Case approval.</p> <p>MoUs signed with academic institutions HoT under development – aligned with business case outputs.</p>

						<p><u>Finance</u> – Updated from Amber to Green as City Deal Business Case approved by UK and Welsh Governments. Funding Agreement drafted. Institutional investors and funding model to be finalised (n.b. institutional investment not required for Zone 1)</p>
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Key achievements in Q4	
<p>Business Case Development</p> <ul style="list-style-type: none"> Feedback received on Business Case – January 2021 Business Case approved by UK and Welsh Government – March 17, 2021 <p>Project development</p> <ul style="list-style-type: none"> Tender documents prepared for the procurement of a contractor for Zone 1 – January to March 2021. Emphasis on community benefits and quality criteria to maximise social and economic benefits within the region Pre-Application Consultation initiated for Hotel site – January 11th, 2021 Outline specification drafted for Zone 3 (assisted living) – January 2021 Memorandum of Information and financial appraisals submitted to shortlist of institutional investors – February 23, 2021 Project passed Gateway 1 of Department of International Trade ‘Invest in Great’ initiative and now progressing through Gate 2 – February 26, 2021 Agreement developed in partnership with Hywel Dda to draw down charitable funding for hydrotherapy pool – February to March 2021 Zone 1 Ecology Report issued (translocation and survey of protected species) – March 25, 2021 Health and Wellbeing Implementation Group established – March 2021 	
Key Activities planned Q1	
<ul style="list-style-type: none"> Place c.£70m Tender for Zone 1 development via South West Wales Regional Contractors Framework (SWWRFCF) – April 2021 Secure institutional funding (for Zones 2, 3 and 4) – April/May 2021 Confirmation of Hydrotherapy Pool charity funding – April/May 2021 Outline Planning Application for Hotel site – May 2021 Commission design development of the assisted living element (Zone 3) – June/July 2021 Internal working group to be established to oversee design and build programme – June 2021 Sign Head of Terms partners – Q1 2021 	

Outputs
Due to the recent business case approval, outputs identified are yet to be monitored as construction is not yet underway.

Project Title	Yr Egin - Creative Digital Cluster	Programme / Project Lead	Geraint Flowers
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	University of Wales Trinity Saint David	Reporting Period	April 2021
SRO	Prof. Medwin Hughes (Vice Chancellor)		

Budget	
Total Budget	£25.17m
City Deal	£5m
Public	£18.67m
Private	£1.5m

Description
<p>To support and further develop the region’s creative industry sector and Welsh language culture. The two-phased programme, led by University of Wales Trinity Saint David campus in Carmarthen, features:</p> <ul style="list-style-type: none"> National creative sector anchor tenants World class office space for local and regional creative sector SMEs, with opportunities for expansion Facilities for the community and business networking <p>Facilitating engagement between businesses and students</p>

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						Economic uncertainty and increasing Covid implications impacting on levels of demand and investment interest. Following Phase 1 Lessons Learned exercise, currently undertaking analysis of future scope and type of facilities required to maintain delivery of project outcomes in development of Phase 2 Strategic Outline Case. Creative Sector demand study commissioned January 2021 to be completed at the end of May 2021.

Key achievements
<p>Project Development</p> <ul style="list-style-type: none"> Phase 2 – Q4
Key Activities planned
<ul style="list-style-type: none"> Sector demand study commissioned January 2021. Undertaking fundamental review of industry infrastructure and business support requirements, in light of Covid and economic threats. Sector demand study is running on plan and should complete by the end of May 2021.

Project Title	Life Science, Well-being & Sport Campuses	Programme / Project Lead	Naomi Joyce
Local Authority Lead	City and County of Swansea		
Project Delivery Lead	Swansea University	Reporting Period	April 2021
SRO	Keith Lloyd		

Budget	
Total Budget	£37.81m
City Deal	£15.00m

Public	£9.03m
Private	£13.78m

Description

The project harnesses unique capabilities and the thriving life science ecosystem in the Swansea Bay City Region to establish an international centre for innovation in life science, wellbeing and sport, supporting preventative interventions in healthcare and medicine and driving the growth of a globally significant Sports Tech industry. The project will deliver R&D, trials and testing facilities, enabling co-location of research and industry alongside clinical infrastructure and investment opportunities. An emphasis on digital and data-driven innovation at the intersection of life sciences, health, wellbeing and sport is a key differentiator for this project within the South Wales health and life sciences sector.

Scorecard

Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						<p>Conflicting priorities continue, (i.e COVID) which may impact progress on delivery, although engagement from stakeholders continue via governance structures and individual meetings.</p> <p>Project resource is continuously under review, existing teams continue efforts to progress project.</p> <p>Outline Business Case has been shared with PoMO, ESB and Consultants, feedback following these engagements are being addressed in advance of formal submission in Q2.</p> <p>Original scope has been successfully maintained in line with the monies available.</p>

Key achievements

- Synergies and differentiation between the Campuses project and Pentre Awel have also been explored.
- Key letters of support have been received from partners to evidence commitment, as well as the development of an initial video to engage the private sector.
- The project’s redeveloped Business Case has been presented to the City Deal’s Economic Strategy Board, along with a presentation to the City Deal’s Programme (Portfolio) Board.
- An outline Business Case was submitted to the City Deal’s PoMO for review and feedback provided to further enhance and align the Business Case to Better Business Cases guidance, re-submission due Q2 2021.
- Governance structures have been revised to maximise input to the project.
- Additional resource has been identified to help support elements of the feedback received to meet the re-submission deadline.

Key Activities planned

- Submitted revised Business Case Q2 2021.
- Private sector engagement discussions continue, plan to be developed.
- Work continues with procured Consultants to focus on private sector engagement and a comms and branding exercise is being undertaken – work to conclude late April.
- Recruitment of a dedicated full time project manager for 1 year from late April.

Project Title	Homes as Power Stations	Programme / Project Lead	Lisa Willis
Local Authority Lead	Neat Port Talbot County Borough Council		
Project Delivery Lead	Neat Port Talbot County Borough Council	Reporting Period	April 2021
SRO	Nicola Pearce		

Budget	
Total Budget	£505.5m
City Deal	£15m
Public	£114.6m
Private	£375.9m

Description
<p>A regional project to facilitate the take up of energy efficient design and renewable technologies in new build and existing housing stock in the public, RSL and private sector across the City Region. The project will support the renewable technology in housing supply chain and will share the learning via an open access knowledge sharing hub.</p> <p>The project will:</p> <ul style="list-style-type: none"> Facilitate the take up of renewable technologies and energy efficient design in new build and existing housing stock Support the regional supply chain Establish an open access knowledge sharing hub to share the project findings with all sectors Tackle fuel poverty Further decarbonise the regional economy Improve residents' health and well-being

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						Project not yet approved OBC submitted to UKG / WG January 2021 UKG / WG meetings March 2021 Progressing PAR review recommendations Monthly HAPS project board meetings Ongoing stakeholder mapping and engagement

Key achievements
<p>Business Case Development</p> <ul style="list-style-type: none"> OBC submitted to WG and UKG January 2021 WG and UKG meetings March 2021 <p>Project Development</p> <ul style="list-style-type: none"> Established formal governance in place - HAPS project board Lessons learned group met – January 2021 Formalised stakeholder engagement plan (live document) Formalised project delivery / implementation plan (live document) Progressing PAR recommendations action plan
Key Activities planned
<p>Business Case Development</p> <ul style="list-style-type: none"> Addressing queries raised by UKG and WG April 2021

- Formal re-submission of OBC to UKG/WG April 2021

Project Development

- Appoint HAPS project manager – April / May 2021
- Establish Technical Advisory Group – April 2021
- Establish knowledge sharing hub – April – June 2021
- Establish regional supply chain fund & financial incentives scheme – July 2021
- Establish monitoring and evaluation process – July 2021
- Progress PAR Action Plan - ongoing

Outputs

- Facilitate the adoption of renewable technologies in 10,300 properties
- Develop a regional supply chain of HAPS related renewable technologies
- Monitoring and Evaluation - determine the efficacy and impacts of renewable technologies on new build and existing housing stock
- Establish knowledge sharing hub for all sectors
- Dissemination of key findings via a 'HAPS design manual'

Project Title	Supporting Innovation and Low Carbon Growth	Programme / Project Lead	Lisa Willis
Local Authority Lead	Neat Port Talbot County Borough Council		
Project Delivery Lead	Neat Port Talbot County Borough Council	Reporting Period	April 2021
SRO	Nicola Pearce		

Budget

Total Budget	£58.7 m
City Deal	£47.7 m
Public	£5.5 m
Private	£5.5 m

Description

The Supporting Innovation and Low Carbon Growth (SILCG) programme has been developed to deliver sustainable growth and job creation in the Swansea Bay City Region, with a targeted focus on the Port Talbot Waterfront Enterprise Zone area. It aims to create the right environment for a decarbonised and innovative economy.

The programme will support the green industrial revolution and will be delivered in partnership with industry, academia and government.

The Programme of interlinked projects comprises:

- Technology Centre
- South Wales Industrial Transition from Carbon Hub (SWITCH) with Swansea University
- Hydrogen Stimulus Project with University of South Wales
- Air Quality Monitoring Project
- Low Emission Vehicle Charging Infrastructure
- Advanced Manufacturing Production Facility
- Property Development Fund

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						PBC submitted to PoMO February 2021 SILCG project team addressing PoMO feedback and reviewing Economic Case / BCR SILCG Programme Board meets monthly PAR June 2020 & CFR Oct 2020 – recommendations monitored by Programme Board Two projects in delivery Programme Manager to be appointed post approval

Key achievements

<p>Business Case Development</p> <ul style="list-style-type: none"> • PBC Economic Case being reviewed • Progressed PAR action plan • Progressed CFR Action Plan <p>Project Development</p> <ul style="list-style-type: none"> • Programme Board formalised • Regular stakeholder engagement – stakeholder engagement plan live document • Project delivery / implementation plan developed – live document <p>Swansea Bay Technology Centre</p> <ul style="list-style-type: none"> • Construction commenced <p>SWITCH</p> <ul style="list-style-type: none"> • Working group established to develop building specification – fortnightly meetings <p>Decarbonisation</p> <ul style="list-style-type: none"> • Low emission vehicle regional public sector group established <p>Industrial Futures</p> <ul style="list-style-type: none"> • Working group established to develop Advanced Manufacturing Production Facility – including Industry Wales
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Key Activities planned

<p>Business Case Development</p> <ul style="list-style-type: none"> • Formal submission of PBC – April 2021 • UKG/WG approval of the release of Government funding to the project <p>Project Development</p> <ul style="list-style-type: none"> • Appoint project manager / formalise team – May 2021 <p>Swansea Bay Technology Centre</p> <ul style="list-style-type: none"> • Construction ongoing <p>SWITCH</p> <ul style="list-style-type: none"> • Commence D&B Process <p>Decarbonisation</p> <ul style="list-style-type: none"> • Air Quality Monitoring devices to be installed – April / May 2021 <p>Industrial Futures</p> <ul style="list-style-type: none"> • Finalise Advanced Manufacturing Production Facility scope
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Outputs

- Being finalised in revised PBC

Project Title	Skills and Talent	Programme / Project Lead	Jane Lewis
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	South West Wales Regional & Skills Partnership	Reporting Period	April 2021
SRO	Barry Liles		

Budget	
Total Budget	£30m
City Deal	£10m
Public	£16m
Private	£4m

Description

To develop a sustainable pipeline of regional talent to benefit from the high-value jobs City Deal projects will generate in growth sectors for the region. This includes the potential to develop skills through courses and training and apprenticeship opportunities aligned to City Deal projects and regional priorities, as well as a partnership approach involving schools, universities, businesses and training providers across the region to identify need and resolve skills development gaps.

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						<p>Delay in implementing the Skills and Talent programme could impact on the delivery of the skills required by the approved projects. This could lead to projects implementing their own skills plans, which could affect the Skills and Talent initiative, while creating duplication.</p> <p>The project will also not be fully staffed until it has been approved, which is currently a resource challenge.</p>

Key achievements
<p>Business Case Development</p> <ul style="list-style-type: none"> • Economic Case due to be completed by end March • Presentation to Programme Board and ESB on the progress of the skills and Talent business case • Governance and Programme Board agreed • Meetings with Joe Flanagan on the Business Case Economic modelling
Key Activities planned
<ul style="list-style-type: none"> • Regional Authority approval of business case - April/May2021 • External Stage Gate Review of business case - June 2021 • Joint Committee approval of business case • Business case submitted to UKG/WG for approval

Outputs

- Create 14,000 individuals with increased level of skills within 10 years
- Create at least 3000 new apprenticeship opportunities, to include level 3 to Degree apprenticeships.
- Create Centre of Excellence for specific sectors.
- Create a clear career pathway through school, FE, HE and apprenticeship and into the world of work.
- Deliver pilot programmes of new courses and training opportunities to upskill existing workforce in new areas to meet the needs of the City Deal projects.

Project Title	Swansea City & Waterfront Digital District	Programme / Project Lead	Huw Mowbray
Local Authority Lead	Swansea Council		
Project Delivery Lead	Swansea Council	Reporting Period	April 2021
SRO	Martin Nicholls		

Budget	
Total Budget	£175.35m
City Deal	£50m
Public	£85.38m
Private	£39.97m

Description

To boost Swansea city centre’s economic well-being at the heart of the City Region’s economy, while retaining local tech, digital and entrepreneurial talent. This project includes:

- A digitally enabled indoor arena in the city centre for concerts, exhibitions, conferences and other events
- A ‘digital village’ development in the city centre to accommodate the city’s growing tech and digital business sector

A ‘box village’ and innovation precinct development at the University of Wales Trinity Saint David’s new Swansea waterfront campus to enable start-up company support and growth

Scorecard						
Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall	Status Update
						<p>Funding agreement discussions are on-going between Swansea Council & UWSTSD about the delivery of the box village element of the project.</p> <p>The impact of Covid-19 on delivery timeframes, construction costs and tenancy interest in 71/72 The Kingsway (Digital Village) construction contract has been submitted and is being analysed.</p> <p>UWSTSD have submitted a change request for their projects.</p> <p>All projects: Covid 19 could impact on outputs on the project which is being continually monitored.</p>

Key achievements in Q4
<p>Business Case & Project Development</p> <ul style="list-style-type: none"> • Arena watertight and internal fitting commenced. • Bridge construction complete.

- Hotel design has commenced through the contractors.
- 71-72 construction tendering complete.

Key Activities planned Q1

- Lettings discussions on-going for 71/72 The Kingsway – Jan- Mar 2021
- Cabinet decision on 71/72 The Kingsway – April/May 2021
- Award of construction contract for 71/72 The Kingsway – May 2021
- Outline planning application for Innovation Matrix at UWTSD SA1 Waterfront – imminent.

Outputs

Physical delivery of arena (circa 80,000 square feet with a 3,500-capacity), along with digital square and hotel is on track.

Cabinet decision due in April/May 2021 on 71/72 The Kingsway, which will comprise circa 100,000 square feet of office space.

Discussions on-going with UWTSD about their element of the project (Innovation Matrix). This is subject to the current change request.

Caveat: Covid 19 could have an impact on jobs and GVA.

ANNEX 1

RAG Status	
R	<p><i>Major problems identified which mean the programme / project is unlikely to deliver the agreed scope to the required standard on time or on budget, or to deliver the expected benefits.</i></p> <p><i>Remedial plans are not proving effective.</i></p> <p>Escalate to programme / project sponsor for support to resolve.</p>
A	<p><i>Some problems identified which may put the programme / project's scope, time, cost, and/or benefits at risk. Remedial plans are in place and are being monitored to ensure that risk is mitigated.</i></p> <p>Highlight to programme / project sponsor for visibility and awareness.</p>
G	<p><i>Programme / Project is proceeding according to plan. Risks/issues are being managed within the programme / project.</i></p> <p>No need to escalate to next level.</p>